

# MAUREL & PROM

- **The first half results and third quarter sales lend credibility to the performance expected for 2004 and 2005**
  
- **CONGO**
  - Rapid production growth
  - Launch of an intensive exploration program
  
- **SPRINGBOARD FOR GROWTH**
  - **Organic:** Cuba, Gabon, Tanzania
  - **External:** search for additional assets
  
- **A favorable situation for independents**
  
- **CORPORATE**
  - Conversion of the partnership
  - Division of par value

- The major increase in income for the first half (+300%) shows performance for 2004 (€ 65 million + 170%) and 2005 (€ 150 million + 130%) growing strongly
- The combination of the high barrel price, the uncapped oil tax agreement and the intrinsic qualities of M'boundi are generating very high net profit in this field (50% in 2005)



## First half 2004: Major growth of all levels of income

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In € millions Consolidated financial statements	30/06/2003		30/06/2004	
	Recorded	Economic*	Economic*	Recorded
Sales	18.6	21.9	45.8	42.5
Operating income	4.8	7.0	17.5	15.8
Net income	3.6	3.6	14.0	14.0

\* Retaining pro rata the contribution of the interests in Pebercan in Cuba treated from an accounting standpoint using the equity method


**> The growth in net consolidated income lends credibility to the 2004 forecast and the 2005 objective**



## First half 2004: Growth with strong profitability

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In € millions	30/06/2003		30/06/2004	
	Recorded	Economic*	Economic*	Recorded
Oil financial statements				
Oil sales	14.8	18.0	43.6	40.3
Oil operating income	7.4	9.6	22.9	21.3
<i>Economic operating margin</i>	<i>50%</i>	<i>53%</i>	<i>53%</i>	<i>53%</i>
Oil net income	7.9	7.9	16.9	16.9



## Third quarter 2004 sales: +315% (excluding Cuba)

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In € millions	2003	2004
Oil activities	9.0	44.2
Diversified activities	1.7	0.3
Total	10.7	44.5

**> Congo performance excluding drilling: +515%**



## M'Boundi or the ideal oil mix:

- **Very low cost:** operating cost of 4 USD/barrel as at 30/06/04.
  - Significant improvement expected due to amortization of fixed costs on increasing production.
  - Projected change of transit and trading conditions:
    - . Issue: a total gain of 4 to 5 USD/barrel or **25-30% of the asset value after discounting** (crude selling price and transit costs reduced by two thirds with new terminal)
- **Intrinsic quality of assets:** light oil, shallow wells (1800 to 2000 m) investment limited to 1.5 to 2 USD/barrel.
- **Attractive oil contract** with oil at 40 USD per barrel: Net income/barrel: 22 USD before oil cost recovery and 11 USD after total recovery of past costs. No cap on price per barrel.
- **Price per barrel structurally high** relative to the discovery situation.



# The features of the Congolese assets indicate outstanding performance in terms of 2004 and 2005 income

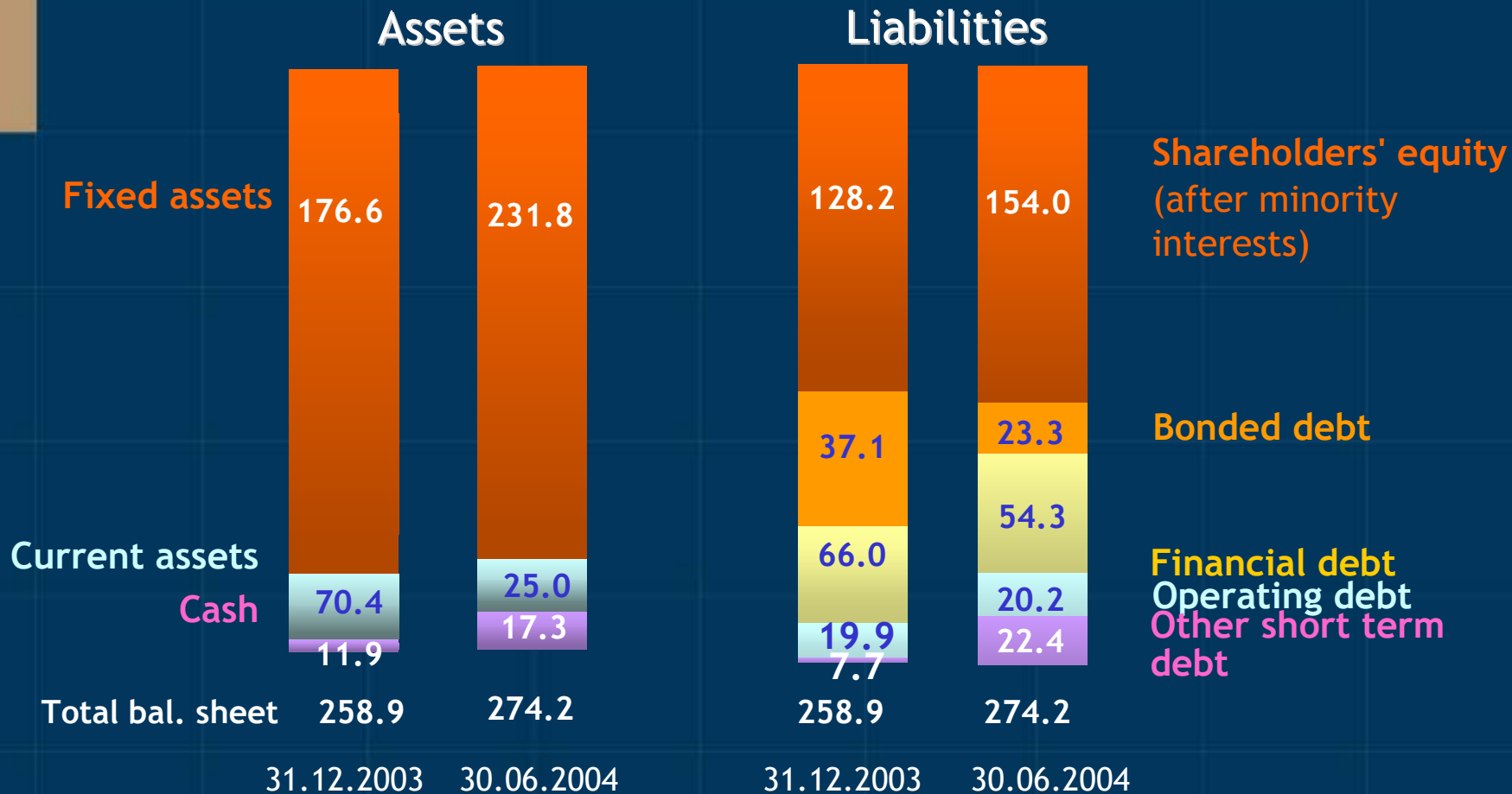
### Assumptions:

- Brent 2004: 39 USD
- Brent 2005: 30 USD / 40 USD / 50 USD

In € millions	2004	2005 Sensitivity / barrel		
		Brent 30 USD	Brent 40 USD	Brent 50 USD
Sales	140	250	330	410
Cash flow	70	145	170	200
Net forecast income	65	125	150	180

- > 2005 objective already secure at 40% or  $\approx$  € 60 million net:  
10 000 b/d hedged from 1/1/05 to 31/12/05 at 40 USD
- > with Brent at 10 USD, Congo net income would then be some 100 million USD in 2005

# Rapid reinforcement of the balance sheet gives the company the means to grow.



- > Net gearing: 39% at 30 June 2004 and estimated 24% at 31 Dec. 2004
- > Additional borrowing capacity over three years: 100 to 150 million USD
  - > Reinforcement of shareholders' equity: +20% at 30 June 2004 (+36% after conversion of Océanes)



At constant reserves, M'Boundi ensures the company sustained growth for the next five years (from 2005 to 2009) with:

- Total cash flow of 1 140 million USD
- Total operating income of 1 860 million USD
- Total net income of 980 million USD

**> Working assumption:  
Brent at 40 USD in 2005 and 35 USD thereafter**

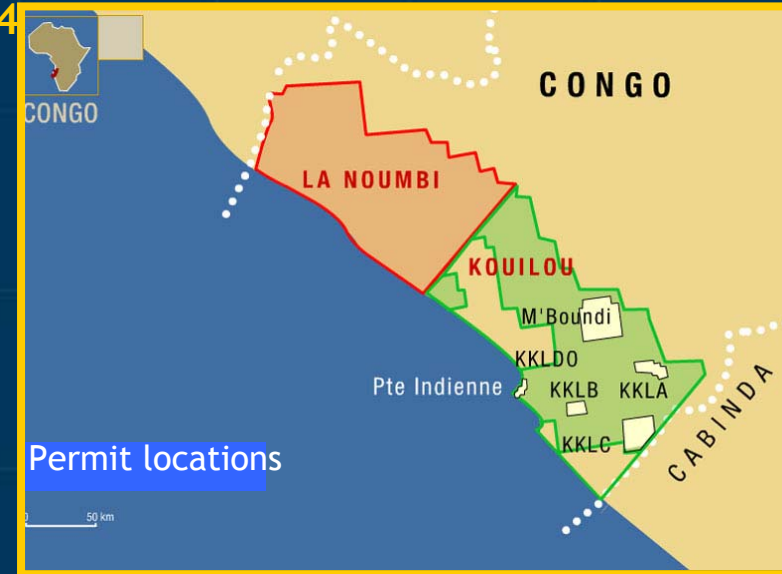


- Congo: one of the biggest onshore discoveries in West Africa
  - Sustained and rapid production growth
  - Launch of an intensive exploration program
- Springboard for organic and external growth

# Congo 2004/2005: rapid and sustained production growth

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- The target of 20 000 to 25000 b/d by end 2004 will be achieved on delivery of six to seven new wells (Kouakouala being one)
- 2005 program: target of 35 000 to 40 000 b/d by year end:
  - More than 20 wells developed/delineation
  - Launch of an additional pipeline (12 to 16 inch)
  - Offshore terminal being studied (launch end 2005)
  - Gas valuation
  - Production of water and gas injection pilot wells
  - Four simultaneous drilling rigs at M'Boundi
- Total predicted Maurel & Prom investments in 2005: 150 million USD



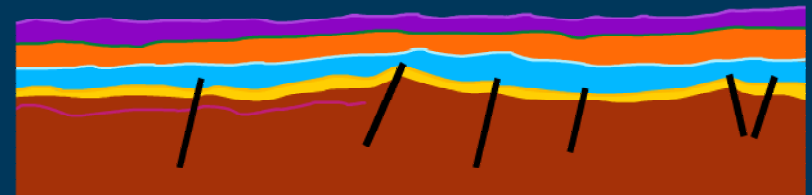
> Peak production, natural depletion: 45 000 b/d in 2006  
> Peak production after injection: 70 000 b/d  
in 2007/2008 (total of 130 wells of which 45 injectors)



CONGO  
2D seismic North



CONGO  
2D seismic South



## M'Boundi permit

- 3D seismic campaign raised to 250 km<sup>2</sup> prepared by two 2D lines, north and south, with attractive results.
- Objectives: to drill two exploration wells, north and south, early 2005 to check the extent of the supposed extensions.

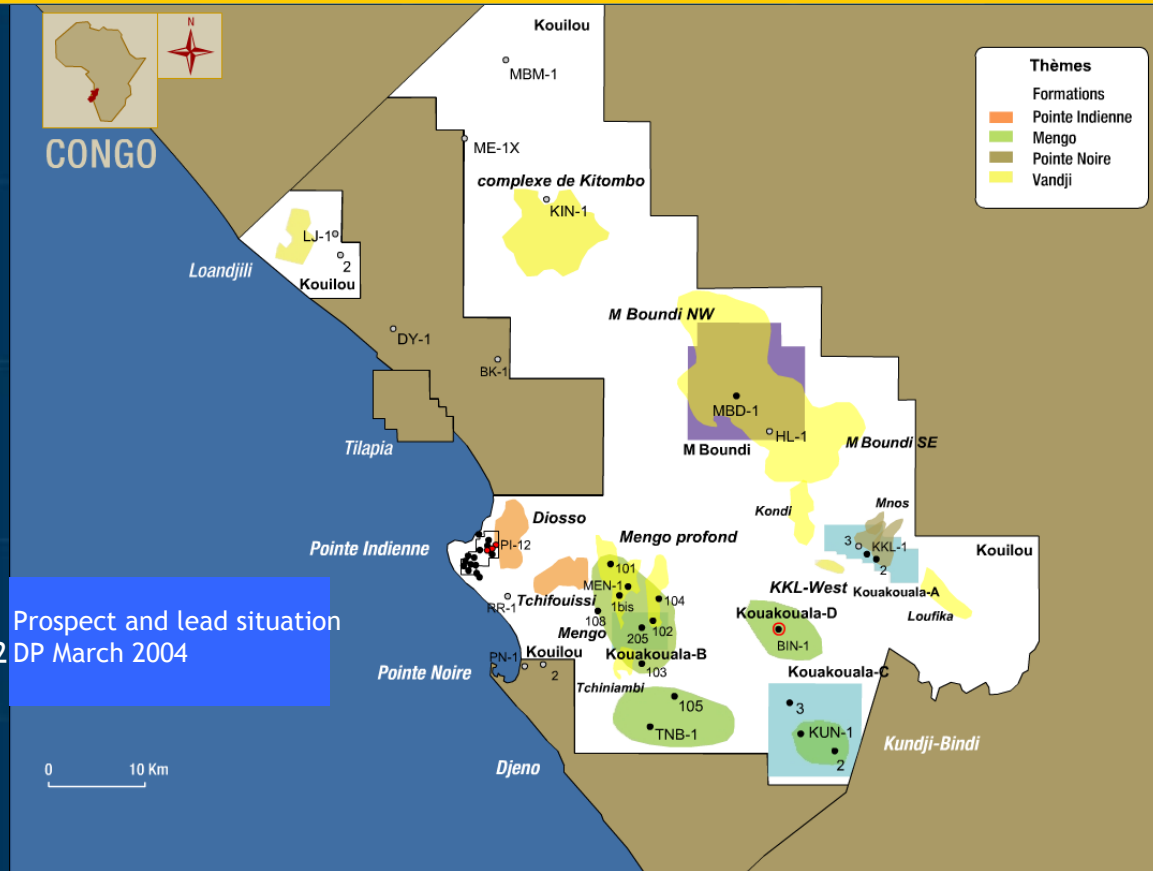
## Kouakouala permit

- One north panel exploration well and one potential exploration well in the eastern part by end 2004.

**> One rig mobilized full time for exploration**

## Kouilou permit

- Two to three exploration wells on the possible prospects (Diosso, Tchiniambi, Kitombo)
- 2D seismic campaign in progress to reinterpret 250 km<sup>2</sup>



## La Noumbi permit

- One exploration well on the Doungou prospect in first half 2005

> Objective: to reveal the Vandji oil reservoir beyond M'Boundi and Kouakouala (6 300 km<sup>2</sup> of permits of which M'Boundi represents only 50 km<sup>2</sup>)

# Congo 2004/2007: outstanding performance expected

Assumptions: average selling price per barrel: 37.2 USD in 2005  
Parity: € / USD = 1.25

USD mill.

## Sales



%

## Gross margin



USD mill.

## Net income before financial expenses





### Need to diversify the drilling business to weight Congo

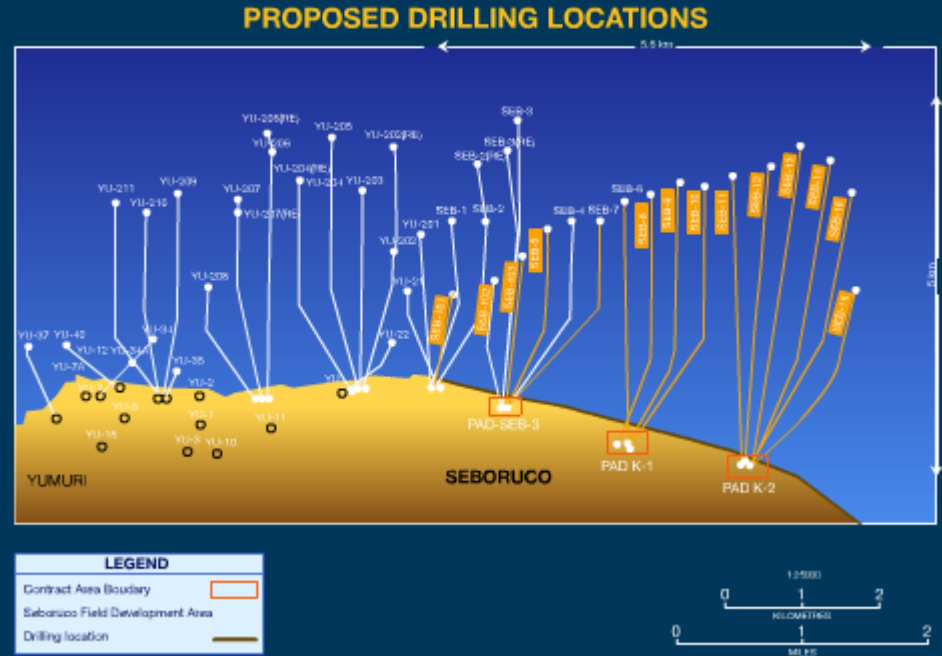
- **Organic growth:** exploration in mature areas in Cuba, Tanzania, Gabon, Senegal and Peru
- **External growth:** need to shorten the exploration cycle three to five years with one or more acquisitions

> **Objective: to reduce Congo to 50% of reserves and production to 5 years**

## Refocus on block 7

- Canasi:** Major incursions of water and gas should generate a sharp reduction in the recovery rate (1 to 2% in the end)  
 Development of Canasi would be limited to two new potential wells before a rapid decline (unless there is a contribution from the matrix)  
 2 500 b/d Pebercan share today and 1 500 to 2 000 b/d in 15 months

- Seboruco:** sustained production with 2500 b/d  
 Major development potential, 10 to 12 new wells  
 Objective, Pebercan share: peak production of 7 000 b/d to 8 000 b/d by end 2005



> Peak production Canasi / Seboruco by end 2005 beginning 2006, 10 000 to 11 000 b/d



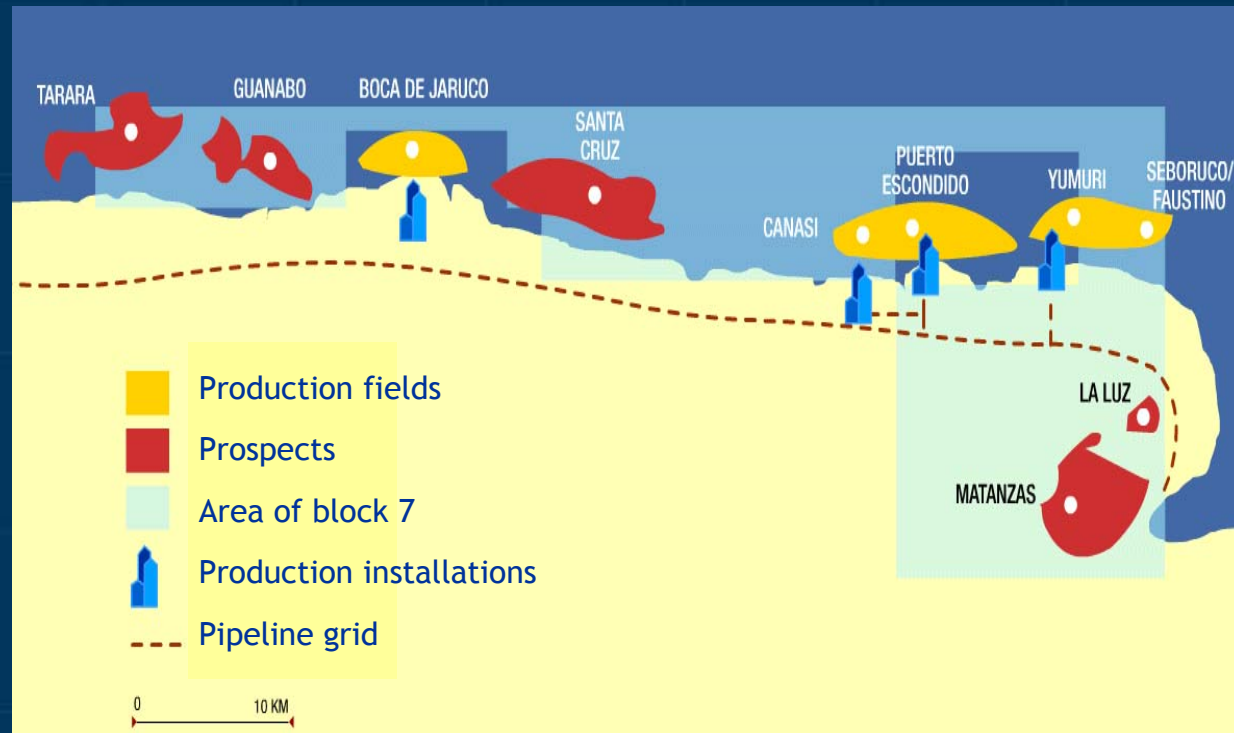
## Launch of an intensive exploration campaign

Potential discoveries on the basis of the 3D seismic campaign

Targets:

- Santa Cruz: being drilled
- Guanabo, Tarara: to be drilled in 2005
- Matanzas: to be drilled after 2005

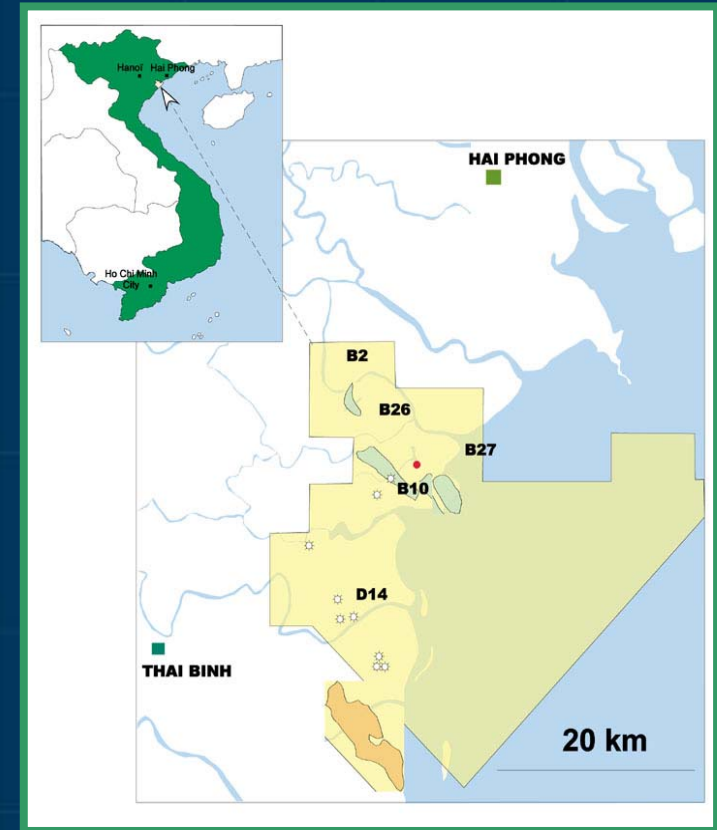
Reservoirs operated by Pebercan



Success in Santa Cruz could mean installing 15 additional wells to double the expected production potential (20 000 b/d in two years) and slow the decline of Canasi

> Cuban receivables: 180 days' payment

- Well D14 has been producing since July in line with predictions, that is approximately 2 mcf/d.
- The purchase price of gas (2.40 USD/mcf) correlated with the production profile legitimizes the capitalized value at this stage and may in time lead to potential reclassifying of the reserves from possible to 2P.
- At this rate, cash flow at end 2005 should be 3.8 million USD.



VIETNAM - HANOI PERMIT

# Gabon: Broad exploration campaign soon to be launched

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- **Partnership with South Africa's Rockover Oil & Gas on the exploration / development permits:**

- **MT 2000 (50%)** in the extension of the Congolese permit of La Noumbi: search of Vandji reservoir revealed in Congo + reservoirs based on salt and carbonates in la Toca shallow. M&P operator
- **Ofubu in the north (50%):** production start-up in 2005 (2nd half) after drilling a test well of less than 600 m on the basis of the well discovered by Conoco in 1992 (76m of impregnated reservoir).



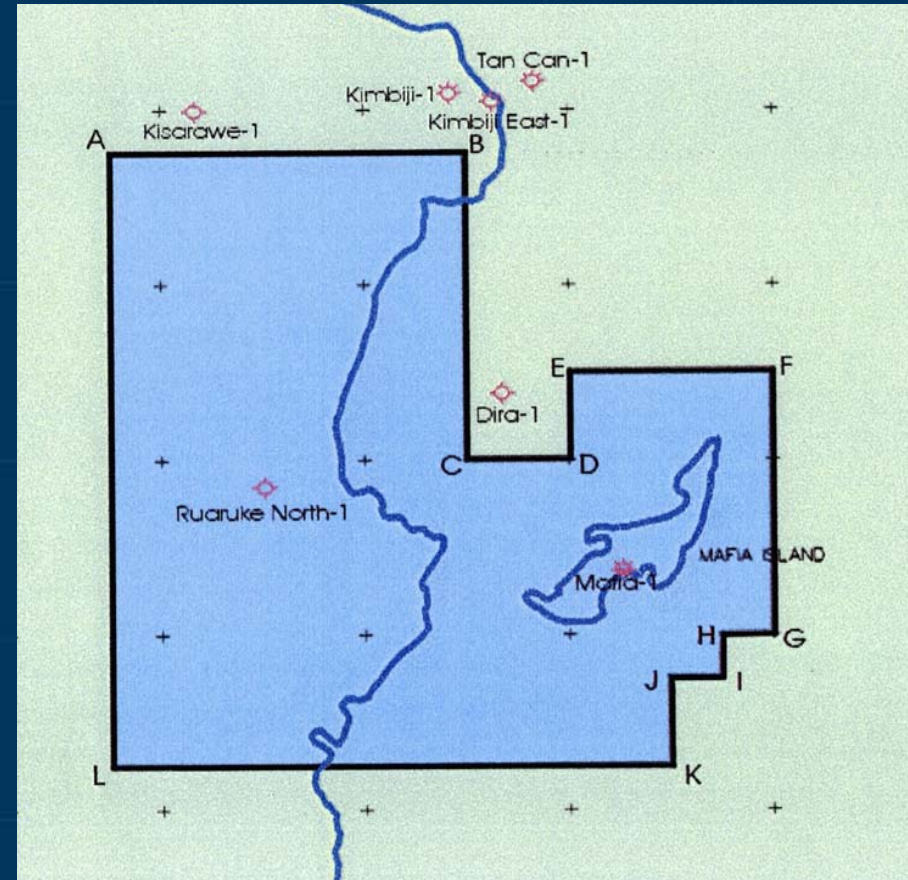
- **Banio** in the south (25%), operating permit that will be cut out on MT 2000. Possible production start-up of a well tested with oil (> 1 000 b/d in 1976) early 2005
- Maximum investment over the year: 3 to 5 million USD

> **Issue: reveal new major oil reservoirs on the Congo model**

# Tanzania: 12 000 km<sup>2</sup> onshore and offshore to be explored

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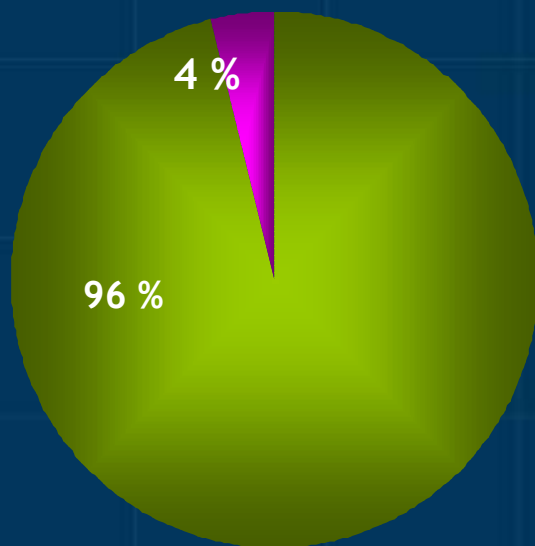
- **Production-sharing contract on onshore and offshore blocks of Bigwa-Rufiji and Mafia**
- **Maurel & Prom holds 60% and Petroquest 40%**
- **Investments:** two wells in four years. Potential seismic
- **Tax situation:**
  - Cost Recovery: 60% to 40% depending on production
  - Profit Oil: 40% to 65% depending on production
  - IS: 25 to 30%



> Exploration in semi-mature zone

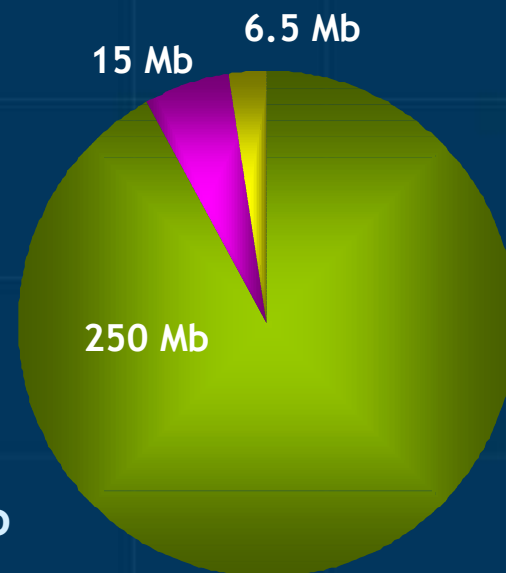
# Reserves: balance between development reservoirs and prospective reserves

Proven and probable reserves (2P) = 279 Mb



■ Congo ■ Cuba

Possible reserves (3P) = 271 Mb



■ Congo ■ Cuba ■ Vietnam

Total (3P) = 550 Mb

> **Visibility: Maurel & Prom has approximately 15 years of production at 50 000 b/d and great capacity to renew and grow its reserves**

## Need for rapid external growth

- Faster diversification than exploration
- Acquisition of critical mass to absorb more complex projects (engineering, offshore, assisted recovery, gas, etc.)
- Two to three quoted and unquoted targets being studied:
  - Significant existing production (> 10 000 b/d)
  - Great growth potential (development and exploration)
  - Mainly Africa, Latin America, Caribbean and North Sea
- Payment mainly in paper / formation of a stable group of shareholders





## Strategy:

A favorable situation for the development of a significantly sized independent oil player

## Maurel & Prom will benefit from enhanced investor interest in independents

- **Diminishing share of the majors:** sharp reduction in exploration investment and major discoveries, depletion steeper than predicted, rising operating costs, many returns before 3D seismic, profitability preferred to growth
- **Competitive advantages of independents:** responsiveness suited to small and medium-sized fields, lower Opex / Capex, no downstream activities, high ROI >40%, ability to reconcile growth with return
- **Buoyant situation in terms of price:** market fear of being physically short (limited capability to increase production in Middle-East, refining industry saturated) 15 times more financial than physical oil products, high price sustainable for western investors, high political premium, necessary for developing deep offshore and non-conventional oils
- **Two growth vectors:**
  - first recovery with 3D seismic (even 4D) on mature fields
  - second recovery with intelligent wells and injection



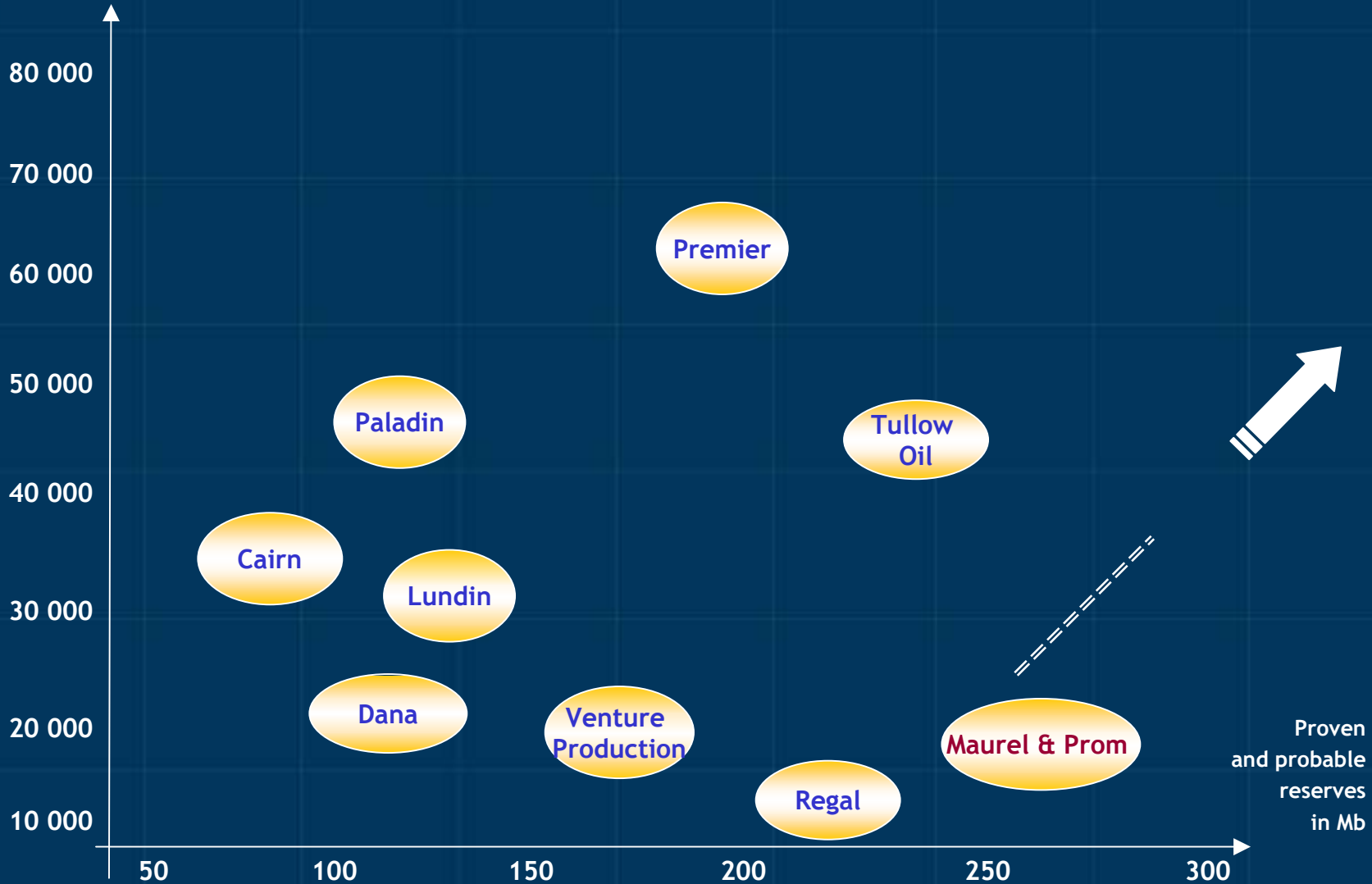
## Maurel & Prom's main advantages

- Assets very sensitive to the lever effect of price per barrel
- 25 to 30 % of additional value to be created in Congo on existing reserves via transit and trading conditions
- Broad exploration potential
- Value of technical and managerial capabilities independent of assets
- Five to seven years' rapid and sustained growth
- Attractions of West Africa for investors and oil companies
- Ability to use its action to diversify rapidly
- Critical mass achieved in terms of reserves

**> Maurel & Prom should benefit from a favorable judgment of the increasing number of investors attracted by the independent segment**

# In terms of reserves and capacity to grow production, Maurel & Prom is now one of Europe's leading quoted independent companies

Daily production (b/d)



Proven and probable reserves in Mb



Independents' average PER on 2005 Net Income is 15

$$\text{That is} = \frac{\text{€ 2 250 million}}{11.5 \text{ million shares}} = \text{€ 195}$$

> Analysts' consensus: € 151  
(Raymond James, KBC Securities, Fideuram Wargny, CM-CIC)



**Conversion of the partnership  
Future registered capital**

## Objectives

The conversion reflects a **strategic policy**:

- Diversification of assets by organic or external growth
- Need to be able to use Maurel & Prom shares to grow

- Reduction of the *intuitu personae* (with respect to persons) character of the company
- Greater transparency for the market
- Increased expected liquidity
- Confidence of the general partner in the future of the company / payment in Maurel & Prom shares

## Modalities

- Merger by absorption of Aréopage (holding general partner rights) by Maurel & Prom
- The value of Maurel & Prom consists in the share value (all dilutions included: stocks, BSAR (exercisable stock warrants), Océanes (convertible bonds), etc.) and value of the general partners' rights

### Statutory clauses concerning the rights of general partners

- Statutory financial rights:  
(net income including extraordinary - 10% shareholders' equity)  
x 20%
- Non-financial rights:  
Control versus responsibility



## Value of the partnership rights

- **Two ratios commissioned:**
  - D. Ledouble for limited partners / Maurel & Prom
  - African Merchant Bank for Aréopage
  
- **Methodologies:**
  - Financial rights:
    - Payment of general partners discounted relative to Maurel & Prom business plan
    - Simplified theoretical method / search for neutrality of transaction for limited partners
  - Non-financial rights:
    - Control / operability
    - General partner responsibility
    - Transferability of rights

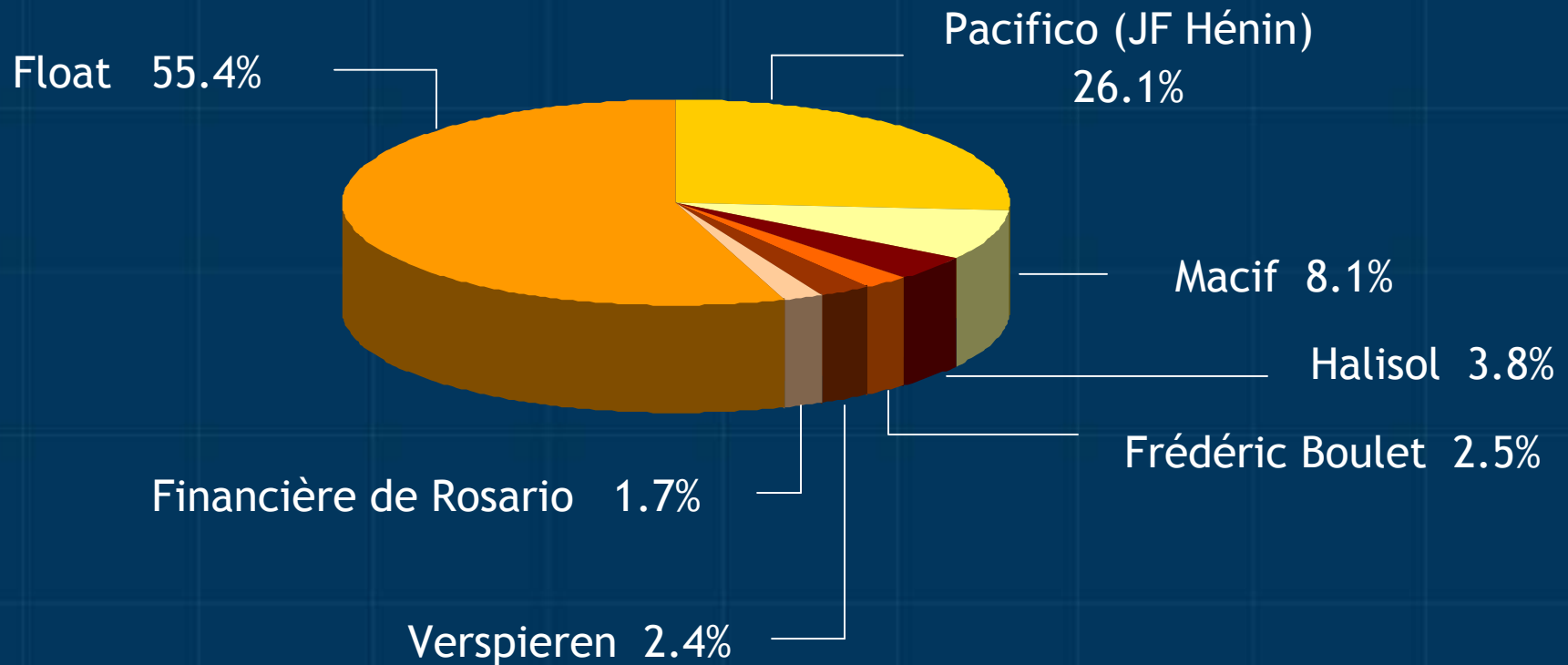
**Value of general partner rights  
(percentage of total capital of the company  
held by the general partners after inclusion  
of the value of the partnership)**

- African Merchant Bank ratio: 19.2%
- D. Ledouble ratio: 18%

### Proposal to the Extraordinary General Meeting of shareholders: 17.5%

- The transaction remains neutral in terms of "relution" / dilution with 0.1% average annual dilution for the period 2004-2007
- Reflects the level of economic liquidation value

## Main shareholders after the transaction



### Resolutions proposed to the Extraordinary General Meeting

- Divide par value by 10
  - unit value made to suit the 13 000 individual shareholders
  - expected increase in liquidity
- Early repayment of the latest Océanes (319 699 in circulation as at 30/09/2004)

**> Shareholders' equity with all dilutions (including stock options, BSARs and general partners' rights) before division of par value:  
11.5 million shares**

Isin code	FR 0000051070
Reuters code	MAU FP
Bloomberg code	MAUP.PA
Market compartment	Premier Marché
Number of shares end September 2004	8 350 360
Price at 26 October 2004	€ 133.6
Stockmarket capitalization at 26 October 2004	€ 1 115.6 million
Float (TPI May 2004)	66.01%

	Maurel & Prom	CAC 40	SBF 250
2002	+ 31.8%	- 31.9%	- 29.4%
2003	+ 94.7%	+ 11.4%	+ 13.1%
2004	+ 235.73% (at 26/10/04)	+ 1.73%	+ 2.90%

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**[www.actifinews.com](http://www.actifinews.com)**